



DEFENSE
SCIENCE BOARD

OFFICE OF THE SECRETARY OF DEFENSE

3140 DEFENSE PENTAGON
WASHINGTON, DC 20301-3140

September 6, 2022

Mr. Jere W. Glover
Executive Director, Small Business Technology Council
1156 15th Street NW, Suite 502
Washington, DC 20005

Dear Mr. Glover:

On behalf of the USD(R&E), the Defense Science Board is conducting a Task Force on National Security Innovation Activities (Terms of Reference Attached).

The Task Force is specifically looking at how the Department has succeeded in partnering with commercial industry to bring strategic differentiators to the warfighter by leveraging commercial technology. We ask that, if applicable, you please provide 2-3 brief case studies from your organization (Template Attached).

Some questions to guide you are:

1. How did this innovation originate?
2. What was the development path for the innovation? How was the commercial innovation identified and adopted for military applications?
3. What were the factors that led to success?
4. How is this capability being sustained?

Please respond by September 20, 2022. Questions and responses can be directed to my point of contact, Ms. Elizabeth Armistead, who can be reached at elizabeth.a.armistead3.ctr@mail.mil.

Thank you for your time.

Sincerely,

A handwritten signature in cursive script that reads "Kevin Doxey".

Kevin A. Doxey
Executive Director